

GOVERNOR OF MISSOURI

JEFFERSON CITY
65102

JEREMIAH W. (JAY) NIXON
GOVERNOR

P.O. Box 720
(573) 751-3222

December 10, 2013

W. James McNerney, Jr.
Chairman of the Board, President and Chief Executive Officer
The Boeing Company
100 North Riverside
Chicago, Illinois 60606

Dear Mr. McNerney:

We are pleased to offer Missouri's response to your request for proposal for building Boeing's next-generation commercial aircraft, the 777X.

Missouri's proud tradition of aerospace excellence spans from Charles Lindbergh and the *Spirit of St. Louis* to McDonnell-Douglas and Boeing Defense. For generations, workers in Missouri have built the aircraft that have kept us safe and made our economy strong. As a leader in transportation manufacturing, it is no exaggeration to say that on our rails, on our roads, and on our runways, Missouri makes what moves the world.

Missouri is ready to compete and win production of this transformational aircraft. I recently called the General Assembly into a special session to pass legislation to provide additional incentive for large-scale aerospace projects under Missouri's competitive economic development programs. The special legislative session began on Monday, December 2, and within days, the Missouri General Assembly passed the legislation with overwhelming bipartisan support.

Labor unions in Missouri also have made a significant commitment to this project. Last week, the St. Louis Building and Construction Trades Council, the Eastern Missouri Laborers' District Council, and the Carpenters District Council of Greater St. Louis announced their commitment to a 24-hour work schedule without overtime during construction of Boeing's facilities. This aggressive work schedule would double the number of work hours each week, triple the committed workforce, and reduce the construction time by at least a year. Combined with a streamlined, fast-track permitting process, Missouri can and will meet your aggressive production timetable.

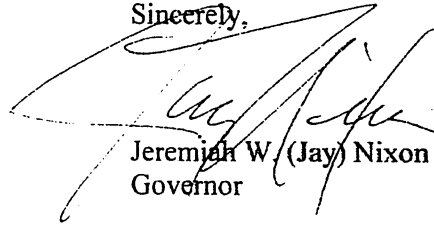
And to supplement the highly skilled workforce Missouri already has in place, five community colleges in the greater St. Louis region have formed a Missouri Aerospace Training Consortium to help train thousands of workers in aerospace and advanced manufacturing. This

W. James McNerney, Jr.
December 10, 2013
Page 2

consortium will provide a pipeline of highly skilled workers ready to hit the ground running on Day One.

I'm certain you will find that with our outstanding workforce, low taxes, stable business climate, strong public education system and a tradition of aerospace excellence, Missouri is the ideal place for Boeing to locate this industry-changing project.

Sincerely,

A handwritten signature in black ink, appearing to read "Jay Nixon", is written over a large, light-colored scribble or watermark.

Jeremiah W. (Jay) Nixon
Governor